MICHAEL RYAN | INVESTOR & OWNER



TARGET STATEMENT

Experienced engineering and sales leader with a strong background in the energy and industrial sectors, seeking to acquire a **manufacturing business** focused on the **electrical grid/energy sector**. Open to niche manufacturing opportunities with **high barriers to entry** and strong competitive advantages. Seeking businesses with growth potential, stable cash flow, and operational improvement opportunities.

SIZE

- Revenue Range: \$3M \$20M
- EBITDA/Cash Flow Range: \$750K \$4M
- Facility Size: Excess capacity/room for growth (empty floor space)
- Other Size/Employee Considerations:
 - 0 10-100 employees, In-tact, experienced leadership team layer

INDUSTRY & SECTOR PREFERENCES

- Niche Manufacturing Industry
- Sectors (in order of focus) *Details on page 3
 - 1. Electrical Equipment
 - 2. Inorganic Chemicals
 - 3. Advanced Materials
- Preferred Product Categories: Transformers, Power Distribution Equipment, Switchgear, Circuit Breaker, High Voltage

PARTICULAR PRODUCT OR PROCESS PREFERENCES

- B2B, High-Mix, Low volume
- Vertically integrated preferred (i.e. Design, Fabrication, Assembly, Testing); Owned, engineered designs
- Strong in product position, marketing & ownership of 'branded' products, OEM Preferred
- Not Tier 2 or Tier 3 Supplied

PRIORITIZED INVESTMENT TARGETS

Priority	Industry	Sub-Sector Volume	
1	Manufacturing	Electrical Product Manufacturing	Low Volume
2	Manufacturing	Electrical Product Manufacturing	High Volume
3	Manufacturing	Inorganic Chemical Manufacturing	Low Volume
4	Manufacturing	Inorganic Chemical Manufacturing High Volume	
5	Manufacturing	Advanced Material Manufacturing	Low Volume
6	Manufacturing	Advanced Material Manufacturing	High Volume

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GEOGRAPHY PREFERENCE

- Nashville, TN
- Tampa, FL
- Raleigh, NC
- Charlotte, NC
- Charleston, SC
- Arlington, VA

MANAGEMENT SITUATIONS

- CEO Leadership Role with active strategic oversight
- Key leadership team retention required (engineering, operations, finance, etc.)

OWNERSHIP SITUATIONS

- Owner Transition Period: 6-12 months in advisory/consultatory role
 - o Willingness to assist with key customer, supplier, and employee transitions
- Owner retiring or stepping down due to health/personal reasons

IDEAL DEAL STRUCTURE

- Majority Buyout (70-80%+) preferred
- Earnout possible for performance-based contingencies

PROFITABILITY

- Proven profitability, 3-5 years of stable or increasing revenue
- Reasonable 30%+ IRR
- DSCR > 1.5x
- Operating Margin > 20%
- Low cyclicality
- Not seeking turnaround opportunities

DISQUALIFYING FACTORS

- Primary B2C mix
- High customer concentration
 - Top customer < 40% of revenue
 - Top 3 customers < 70% of revenue
- High customer turnover
- High owner dependency
- Government contractor dependence
- Service-heavy business models

OTHER CONSIDERATIONS

- Age of Business 10 years minimum preferred
- Real Estate updated rented or owned real estate/building
- Ease of Access access point, proximity to highways



INESTMENT OVERVIEW & BUYER CRITERIA

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SUBSECTOR DETAILS

Sub-Sector	Rank	Product Category	Details
Electrical Product Manufacturing	1	Power Distribution Equipment	Switchboards, Panelboards, Load Centers, Distribution Transformers, Bus Ducts
Electrical Product Manufacturing	2	Switchgear Manufacturing	Low-Voltage Switchgear, Medium-Voltage Switchgear, Protection Relays, Control Panels, Circuit Breakers
Electrical Product Manufacturing	3	Transformers (Power & Distribution)	Oil-Filled Transformers, Dry-Type Transformers, Pad-Mounted Transformers, Power Transformers, Distribution Transformers
Electrical Product Manufacturing	4	Circuit Breaker Manufacturing	Molded Case Circuit Breakers, Air Circuit Breakers, Miniature Circuit Breakers, Thermal Magnetic Breakers, Solid-State Breakers
Electrical Product Manufacturing	5	Control Panels & Industrial Automation	Motor Control Centers, PLC Panels, Relay Panels, Automation Panels, VFD Panels
Electrical Product Manufacturing	6	High Voltage Equipment	High-Voltage Switchgear, Surge Arresters, Insulators, Power Capacitors, HV Cables
Electrical Product Manufacturing	7	Electric Motor Manufacturing	AC Motors, DC Motors, Synchronous Motors, Induction Motors, Servo Motors
Electrical Product Manufacturing	8	Electrical Connectors & Components	Terminal Blocks, Wire Harnesses, Connectors, Crimp Terminals, PCB Connectors
Inorganic Chemical Manufacturing	1	Chlor-Alkali Products	Caustic soda and chlorine, used in water treatment, plastics, and industrial chemicals
Inorganic Chemical Manufacturing	2	Ammonium Nitrate & Fertilizers	Essential for agriculture and explosives, supporting the fertilizer and mining sectors
Inorganic Chemical Manufacturing	3	Hydrogen Peroxide	Key ingredient in paints, coatings, and plastics for industrial and consumer applications
Inorganic Chemical Manufacturing	4	Sodium Carbonate (Soda Ash)	Used in glass manufacturing, detergents, and various industrial chemical processes
Inorganic Chemical Manufacturing	5	Titanium Dioxide (Pigments)	Common oxidizer in industrial bleaching, sanitation, and environmental applications
Inorganic Chemical Manufacturing	6	Specialty Inorganics for Electronics	Specialty chemicals used in semiconductors, high-tech coatings, and electronic components
Advanced Material Manufacturing	1	High-Performance Alloys	Lightweight, high-durability materials used in aerospace, automotive, and industrial applications
Advanced Material Manufacturing	2	Advanced Polymers	Strong, lightweight materials widely used in aerospace, wind energy, and industrial applications
Advanced Material Manufacturing	3	Carbon Fiber Composites	High-strength metal alloys used in aerospace, automotive, and heavy industrial applications
Advanced Material Manufacturing	4	Thermal Barrier Coatings	Advanced metal composites used in aerospace, defense, and high- performance industries
Advanced Material Manufacturing	5	Metal Matrix Composites	Heat-resistant coatings applied in aerospace, power generation, and industrial machinery
Advanced Material Manufacturing	6	Graphene-Based Materials	Cutting-edge materials with exceptional conductivity and strength for industrial applications